# 2Q FY2020 Financial Results



August 11, 2020



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### 2Q FY2020 financial results overview



# <2Q results> Record-high sales and profit Steady progress against FY targets

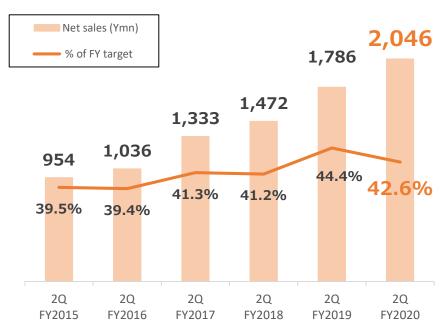
### Net sales Y2,046 mn

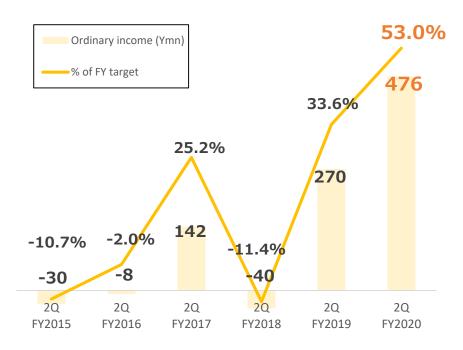
+14.6% YoY 42.6% of FY target

### Ordinary income Y476 mn

+76.3% YoY

53.0% of FY target



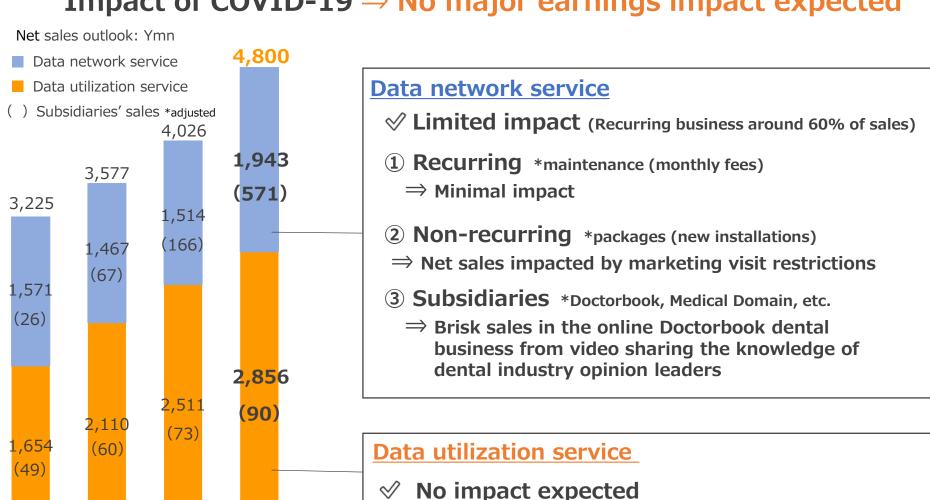


### 2Q FY2020 financial results overview: Full-year outlook



### < Full-year outlook > No change to outlook

### Impact of COVID-19 $\Rightarrow$ No major earnings impact expected



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FY2019

FY2020 E

FY2017

# 2Q FY2020 financial results overview: strategies for 3Q onward



**Online consultation support service** 

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- **⊘** Accelerate growth in data utilization service
- ----- 16~
- ✓ Introduce needs-driven new products and services for hospitals

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- 1 Kangochi+
- 2 "Vision" hospital operations reports

# 2Q FY2020 financial results overview



					medical data. vision
Millions of yen	2Q FY2019	2Q FY2020	YoY	FY2 Target	020 % of target
Net sales	1,786	2,046	+14.6%	4,800	42.6%
Data network service sales	733	762	+4.0%	1,943	39.3%
Data utilization service sales	1,053	1,283	+21.9%	2,856	44.9%
Ordinary income	270	476	+76.3%	900	53.0%
Ordinary income margin	15.1%	23.3%	_	18.8%	_
Net income	173	319	+84.0%	600	53.2%
	2Q FY2019	2Q FY2020	Change	1Q FY2020	2Q FY2020 net adds
Medical data patients	27.81 <sub>mn</sub>	32.07 <sub>mn</sub>	4.26mn	30.98 <sub>mn</sub>	1.09mn
Real-time medical data patients	16,000	825,000	809,000	824,000	1,000
Health ins. data patients		5.68mn	<b>5.68</b> mn	_	<b>5.68</b> mn
Clinical Cloud clinician accounts	6,844	32,205	25,361	31,500	705

### 2Q FY2020 segment sales breakdown



#### Millions of yen

		2Q FY	′2019	2Q FY2020		VoV
			% of total		% of total	YoY
N	etwork	733	41.1%	762	37.3%	+4.0%
	Maintenance	452	25.4%	449	22.0%	-0.7%
	Packages	178	10.0%	98	4.8%	-44.7%
	CADA-BOX	42	2.4%	12	0.6%	-70.8%
	Others	15	0.9%	12	0.6%	-23.3%
	Subsidiaries	43	2.5%	189	9.3%	+333.7%
Da	ata utilization	1,053	58.9%	1,283	62.7%	+21.9%
	MDV analyzer	185	10.4%	191	9.3%	+3.1%
	Ad hoc	827	46.3%	1,048	51.2%	+26.8%
	Subsidiaries	40	2.3%	44	2.2%	+8.8%
Total sales		1,786	100.0%	2,046	100.0%	+14.6%

### 2Q FY2020 data network service sales breakdown







### Packages

Sales impacted by tough conditions, as marketing visit restrictions force a shift to mainly online marketing resulting in fall in consultations

### Maintenance

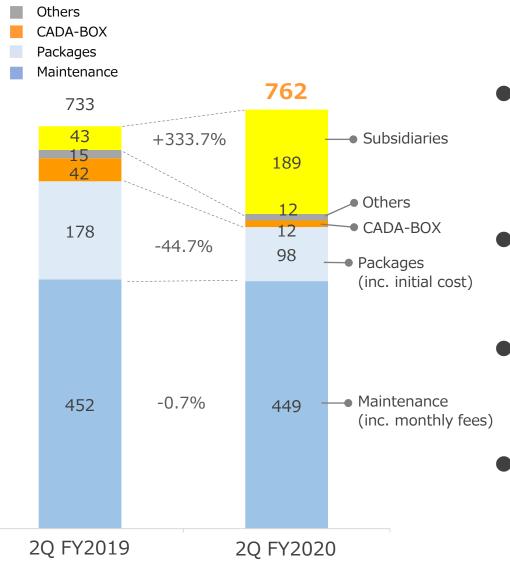
Limited impact despite slow package sales

#### CADA-BOX

Delay in meetings about installations, impact also on operating schedules

#### Subsidiaries

- Brisk sales in the online Doctorbook dental business from video sharing the knowledge of dental industry opinion leaders
- ·Impact of MDI consolidation



Subsidiaries

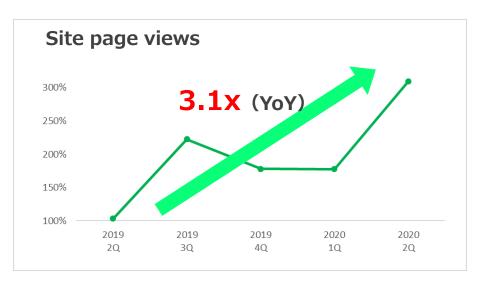
### 2Q FY2020 results: Doctorbook online service for dentists



### **Doctorbook academy**

An online platform for video sharing the knowledge of dental industry opinion leaders





- **Extensive video content**
- **Online** seminars

Leveraging online service strengths in the COVID-19 era

### 2Q FY2020 data utilization service sales breakdown

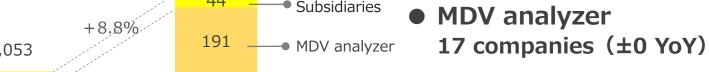


Millions of yen



- MDV analyzer
- Ad hoc

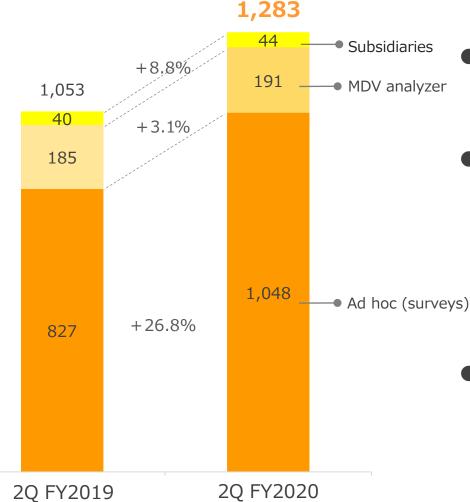




Ad hoc survey service All therapeutic areas 12 companies (+6 YoY)

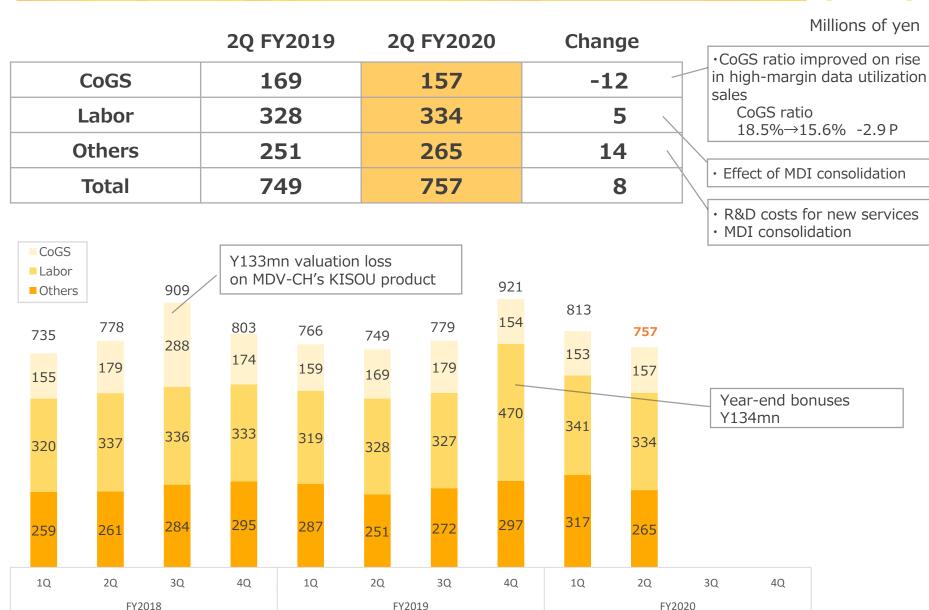
Ongoing expansion, growth remains high in line with target No impact seen from COVID-19

Subsidiaries (MDV Trial) **Existing trial support business** stagnant, but solid rise in trial business using data



### 2Q FY2020 cost analysis







**Business strategy for 3Q FY2020 onward** 

### FY2020 theme and goals



### **FY2020 theme Evolution and partnerships**

-Start of business using new medical data-

#### Goals

# **Expansion of real-time** medical data operation

- Plan for launch of new service based on pilot tests
- ·Contribute to hospitals' "work-style reforms", "security", and "earnings increase"
- Expand real-time medical data to more than 1.5mn patient cases

# Real-time medical data utilization

- ·Pharmaceutical companies: analysis using new datasets such as imaging, BP
- ·Clinical testing: new phase of data-based screening

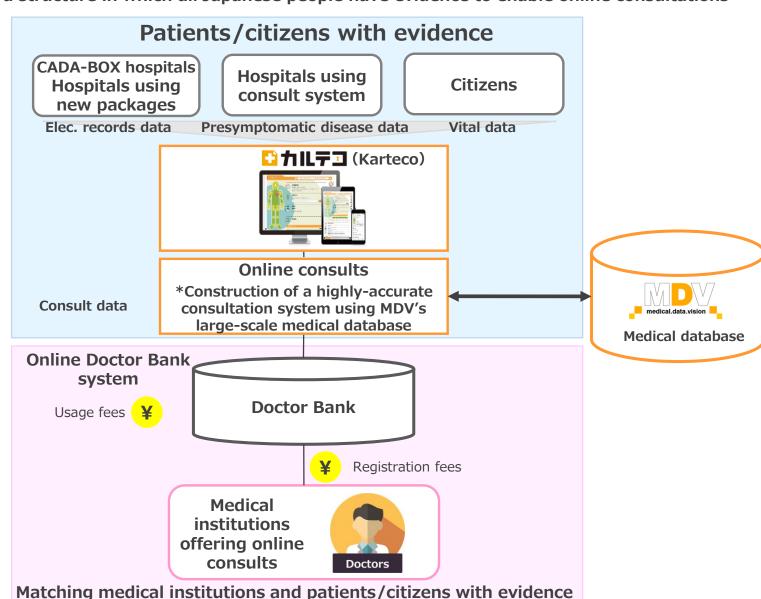
### Measures for 3Q onward

- Online consultation support service
- Accelerate growth in data utilization service
- Make medical check system company a subsidiary
- •Introduce needs-driven new products and services for hospitals
  - 1 Kangochi+
  - 2 "Vision" hospital operations reports

### Measures for 3Q onward: Online consultation support service



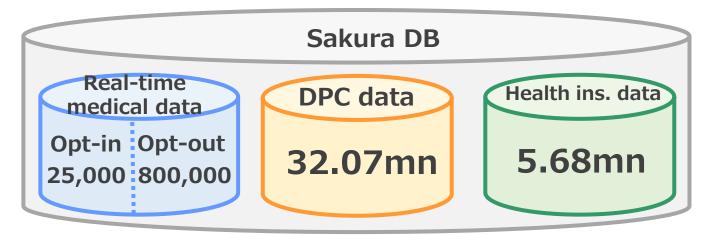
Aiming to build a structure in which all Japanese people have evidence to enable online consultations

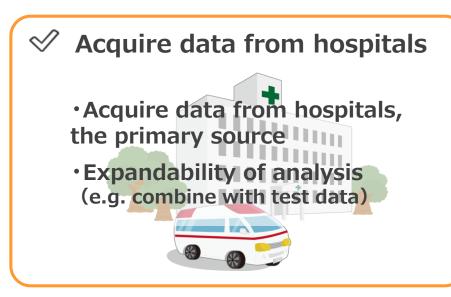


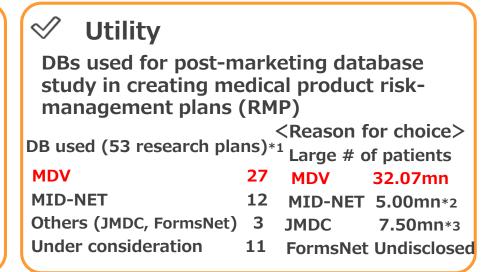
# Measures for 3Q onward: accelerate growth in the data utilization service



### Accelerate growth in medical database of exceptional quality and volume



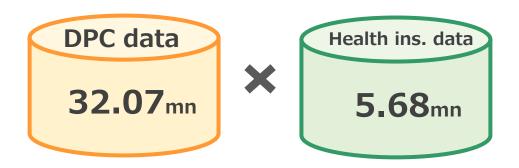




# Measures for 3Q onward: accelerate growth in the data utilization service



### Launch MDV analyzer built on health ins. data Planned for Sep 2020



- **⊘** Able to fulfill previously unmet needs
  - ·Analysis of chronic diseases, mild diseases, etc.
- **⊘** Value in combining DPC & health ins. data
  - Identify trends at hospitals and clinics
  - Improve analytical accuracy via joint analysis



- Meeting broad range of needs
- Upselling impact of higher analytical quality

■ This photo is for illustration purposes only.



# Measures for 3Q onward: Make medical check system company a subsidiary



### **Medical Data Vision**



Acquire data on presymptomatic diseases



### System Be-α

 $\mathbf{Be}\cdot\mathbf{Q}^{\circ}$ 

Develop nationwide using MDV's network of medical institutions

[Planned share transfer date] October 1, 2020 ₩MDI . . . . . . . . . . Trial Clinics Hospitals **Doctors** Companies Sakura Databank Clinician accounts At home 32,205 ::::i Medical check centers Caregivers 800.000 **DPC** data **Medical Data Vision** 32.07mn Doctorbook ₩MDI **MDV Trial Medical Domain Citizens Test centers** 

Accelerate growth

System Be-α

Expedite acquisition and unification of medical and health data

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# Measures for 3Q onward: Introduce needs-driven new products and services for hospitals



#### 1 Kangochi+ Service start September 1, 2020 (planned)

Launch application for analyzing nursing needs, which have become more important after FY2020 Revision of Medical Fees

- ✓ Kangochi service, previously free for EVE users, upgraded to FY2020 system compliance and made a paid service



\*This photo is for illustration purposes only.

### 2 "Vision" hospital operations reports

New service providing distributable reports that give visibility on hospital operations

**■** Sample report

- Makes possible
  assessment of advanced
  acute, acute,
  recovery, and chronic
  phase wards, as well as
  the state of outpatient
  and paid-per-visit
  operations





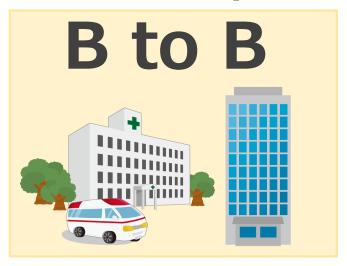
- Expand user base
- ·Raise revenue per user

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### Further expansion of business markets



# **Expand into new markets**













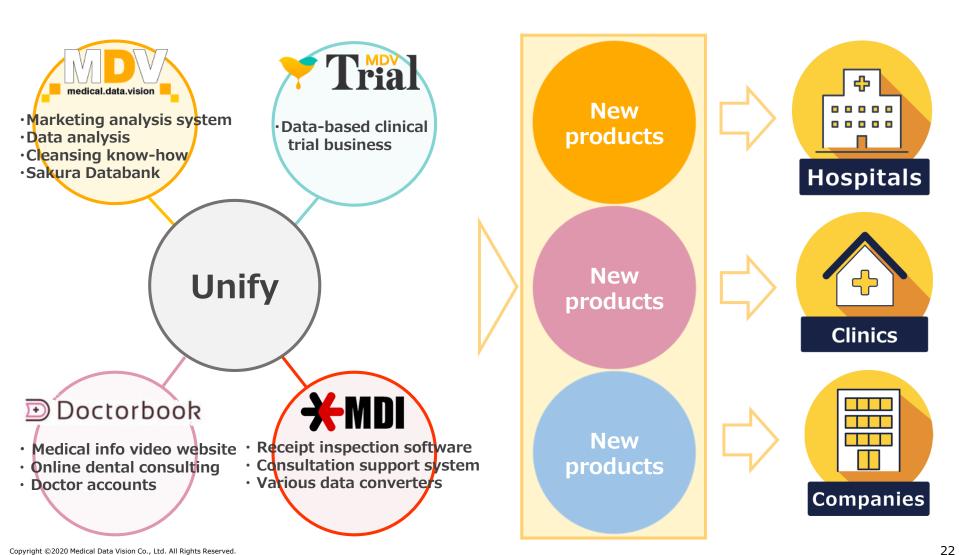


# **Reference materials**

### FY2020 group strategy: organic unification of group products



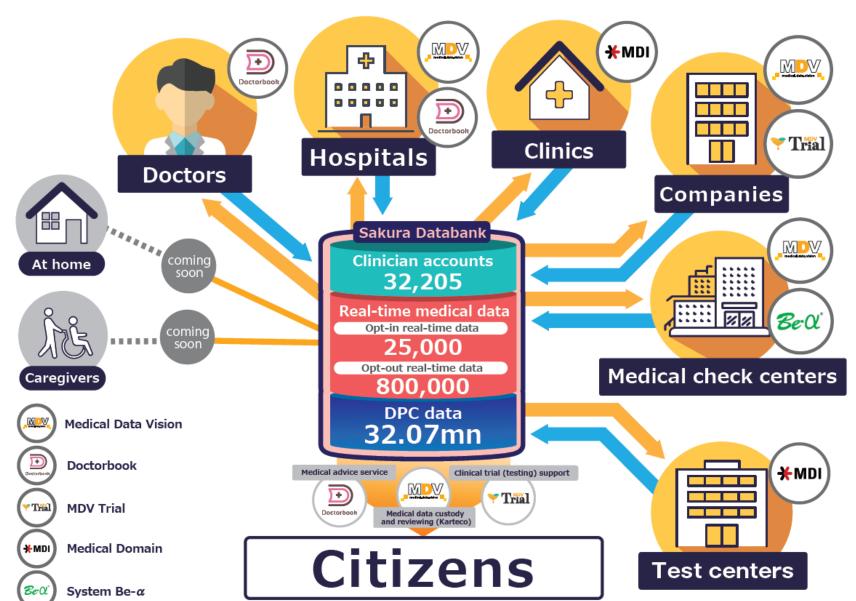
- •Develop new products by unifying group products/services/techniques/know-how
- ·Market all products and services by adding agencies to existing marketing teams



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# FY2020 group strategy: unification and utilization of medical and health data

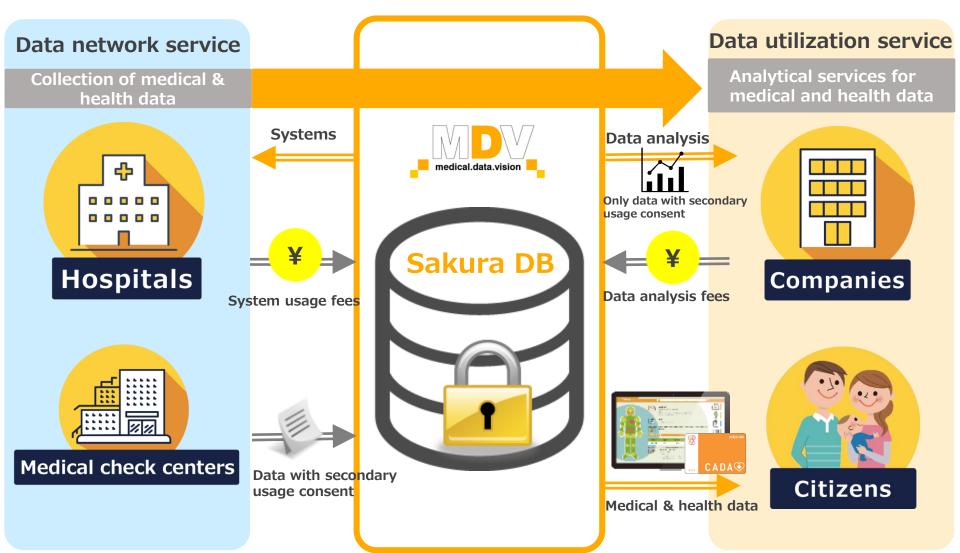




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#### **Business model**





Target major growth in data utilization service

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### **Services overview**



#### [Data network service]

Product	Overview	Price
EVE	Analysis of charges/DPC fee gap, patient #s/stay length/resources by disease/condition, and benchmarking with other hospitals  Uses benchmarks to identify user hospital's trends/strengths & weaknesses, helps with detailed investigation of treatment policy as core of hospital management	Installation: Y4mn Maintenance: Y50,000/mth.
Medical Code	Uses standardized format for DCP/elec. receipt data to support hospital management in areas like costing, raising treatment prices Unlimited user registration promotes smooth internal data sharing, change in awareness/actions to help improve management	Installation: Y8.2mn Maintenance: Y100,000/mth.
CADA-BOX	System for hospitals that allows linkage to existing electronic records by merging online patient-use data portal Karteco and deferred medical fee payment service CADA Payment  Free to use for patients	Installation: Y20mn Maintenance: Y500,000/mth.

#### [Data utilization service]

Product	Overview	Price		
MDV analyzer	Online analysis tool allowing clients to easily examine data on patient numbers, prescription lengths/volumes using Japan's largest medical database	Y20mn/yr.		
	Enables multifaceted analysis based on actual medical practice (surgery, testing) as well as disease and drug regimen			
Ad hoc surveys	Provision of tailored reports in line with client's wishes	Avg. Y3.5-4mn per survey		

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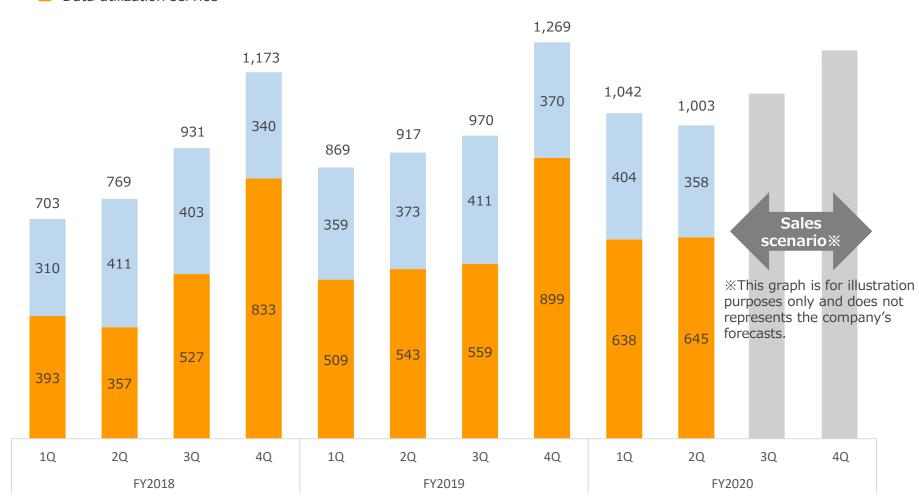
### Quarterly sales breakdown (by service segment)



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Millions of yen

- Data network service
- Data utilization service



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### **Business indicators**



Main business indicators	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020 E
Net sales (Ymn)	1,950	2,413	2,632	3,225	3,577	4,026	4,800
Operating income (Ymn)	260	282	430	569	351	809	900
Operating income margin (%)	13.4	11.7	16.4	17.6	9.8	20.1	18.8
Ordinary income (Ymn)	248	280	415	565	351	804	900
Net income (Ymn)	135	164	178	354	69	554	600
Net income per share (Y)	4.51	4.42	4.67	8.86	1.74	13.85	14.99
Net assets (Ymn)	2,271	2,489	2,809	3,164	3,278	4,023	
Total assets (Ymn)	2,659	2,918	3,194	3,752	3,865	4,948	
Net assets per share (Y)	61.58	65.94	70.22	79.08	81.91	99.68	
ROA (%)	12.5	10.0	13.7	16.3	9.2	18.3	
ROE (%)	8.0	6.9	6.7	11.9	2.2	15.3	
Equity ratio (%)	85.4	85.3	88.0	84.3	84.8	80.6	
CoGS (Ymn)	384	516	458	619	797	662	1,022
SG&A (Ymn)	1,305	1,614	1,743	2,037	2,428	2,554	2,877

<sup>※</sup> FY2014 and FY2015 figures are parent data provided for comparison purporses. Per-share data adjusted for past stock splits.

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### Sales breakdown, other indicators, cash flow statement



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Sales breakdown (Ymn)	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020 E
Data network service	1,213	1,449	1,438	1,571	1,467	1,514	1,943
Data utilization service	737	963	1,194	1,654	2,110	2,511	2,856
Other indicators	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	2Q FY2020
No. of hospital using <code>[EVE]</code>	705	768	791	799	801	802	782
No. of hospitals using 「Medical Code」	131	176	224	265	274	281	270
No. of hospitals using <code>[CADA-BOX]</code>	_	_	1	5	6	7	6
No. of patients in MDV large-scale medical database (10,000)	865	1,265	1,723	2,117	2,593	2,984	3,207
No. of patients' health ins. data (10,000)	_	_	-	-	-	_	568
No. of patients' real-time medical data (10,000)	_	_	_	_	_	82.3	82.5
Clinical Cloud clinician accounts	_	_	_	_	_	22,346	32,205
Cash flow statement (Ymn)	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Balance of cash and cash	679	1 799	1 751	1 959	1 697	1 574	

Cash flow statement (Ymn)	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
Balance of cash and cash equivalents at start of period	679	1,799	1,751	1,959	1,697	1,574
CF from operating activities	206	118	196	486	120	1,202
CF from investment activities	-108	-218	-144	-739	-271	-31
CF from financial activities	1,021	52	139	-7	28	199
Change in cash and cash equivalent	1,119	-47	191	-261	-123	1,370
Balance of cash and cash equivalents at end of period	1,799	1,751	1,959	1,697	1,574	2,944

<sup>\*</sup> FY2014 and FY2015 figures are parent data provided for comparison purposes.

### **Balance sheet**



Balance sheet	End-FY2014	End-2015	End-FY2016	End-FY2017	End-FY2018	End-FY2019
Current assets	2,274	2,416	2,797	2,864	2,799	3,872
Cash and deposits	1,799	1,751	1,959	1,797	1,674	2,944
Accounts receivables	433	596	770	794	949	757
Raw materials	14	9	9	13	15	12
Merchandise		_	_	142	_	_
Others	27	57	57	116	160	179
Allowance for doubtful accounts	_	_	-0	-0	-0	-22
Fixed assets	376	497	394	888	1,066	1,076
Tangible fixed assets	119	97	105	173	224	233
Intangible fixed assets	146	194	127	476	368	356
Investments and other assets	110	205	161	238	473	486
Deferred assets	7	5	2			
Total assets	2,659	2,918	3,194	3,752	3,865	4,948
Current liabilities	361	407	363	550	543	852
Accounts payable	53	63	39	40	28	33
Income taxes payable	62	78	80	188	164	138
Others	245	265	243	321	350	679
Noncurrent liabilities	25	21	20	37	43	71
Asset retirement obligations	18	18	18	33	38	71
Others	7	2	1	4	4	
Total liabilities	387	429	384	588	587	924
Shareholders' equity	2,271	2,489	2,809	3,164	3,278	3,989
Capital stock	883	910	981	981	992	992
Capital surplus	1,468	1,495	1,565	1,565	1,599	1,756
Retained earnings	-80	83	263	617	687	1,241
Treasury stock	_	-0	-0	-0	-0	-0
Total net assets	2,271	2,489	2,809	3,164	3,278	4,023
Total liabilities and net assets	2,659	2,918	3,194	3,752	3,865	4,948

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# **Contacts**

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